



ISO 30414 AUDITOR CERTIFICATION

GUIDELINES FOR INTERNAL AND EXTERNAL HUMAN CAPITAL REPORTING STANDARD



14 -25 JULY 2025



GLOBAL ALLIANCE PARTNERS





What is ISO 30414?

ISO 30414 is an international standard titled "Human resource management- Guidelines for internal and external human capital reporting. " It provides a set of guidelines for organizations to report on various aspects of their human capital, both internally and externally. The standard aims to help organizations measure, manage, and report on their workforce effectively, with a focus on improving workforce productivity, ROI, transparency and accountability. ISO 30414 provides a framework for measuring reporting 58 metrics on following 11 aspects of human capital, such as:

- 1) **Compliance Metrics:** Adherence to labor laws and regulations.
- 2) **Costs Metrics:** Financial aspects related to human capital, such as salaries and benefits.
- 3) **Diversity Metrics:** Representation of different demographics within the workforce.
- 4) **Leadership Metrics:** Quality and effectiveness of leadership within the organization.
- 5) **Organizational Culture Metrics:** The values, behaviors, and beliefs that shape the work environment.
- 6) **Productivity Metrics:** Measures of workforce efficiency and effectiveness.
- 7) **Safety Metrics:** Workplace safety and health measures.
- 8) **Recruitment and Turnover Metrics:** Volume, quality, time to hire, exit analysis.
- 9) **Skills and Capabilities Metrics:** The knowledge, skills, and competencies of the workforce.
- 10) **Succession Planning Metrics:** Strategies for maintaining leadership and talent continuity.
- 11) **Workforce Availability Metrics:** Availability of qualified personnel to meet organizational needs.





Purpose of the Program

The ISO 30414 Auditor Training Program aims to equip HR professionals, internal auditors, and organizational leaders with the knowledge and skills required to effectively audit and implement ISO 30414 – Human Capital Internal and External Reporting. As the first international standard that provides comprehensive guidelines for reporting human capital, ISO 30414 enables organizations to transparently disclose the value and impact of their human resources.

The purpose of this marketing initiative is to promote the training program, generate awareness, and attract participants who are seeking globally recognized expertise in human capital reporting and audit.



Benefits of the Training Program

01

Competitive Edge: Organizations with ISO 30414-compliant reporting gain stakeholder trust, improve investor relations, and demonstrate commitment to responsible business practices.

02

Strategic Decision Support: Participants will learn to interpret human capital data that supports strategic business decisions.

03

International Recognition: Participants will gain certification aligned with ISO 30414, enhancing their global credibility as Human Capital Auditors.

04

Improved Organizational Transparency: Certified auditors can help organizations align human capital metrics with global sustainability and ESG standards.

05

Capacity Building: Builds internal capacity to conduct audits, reducing reliance on external consultants.



Expected Outcomes

By the end of the training program, participants will be able to:

- 01** Understand the structure, intent, and key components of ISO 30414.
- 02** Conduct internal human capital audits based on ISO 30414 guidelines.
- 03** Evaluate compliance with global human capital reporting standards.
- 04** Recommend improvements in human capital measurement and reporting systems.
- 05** Prepare their organizations for third-party ISO 30414 certification audits.
- 06** Align human capital reporting with ESG, DEI, and sustainability goals.



Target Audience

- 1.HR Professionals
- 2.Internal and External Auditors
- 3.Sustainability and ESG Officers
- 4.Business Leaders and Consultants
- 5.Compliance Officers



Eligibility Requirement

At least 3 years professional experience.



Fee

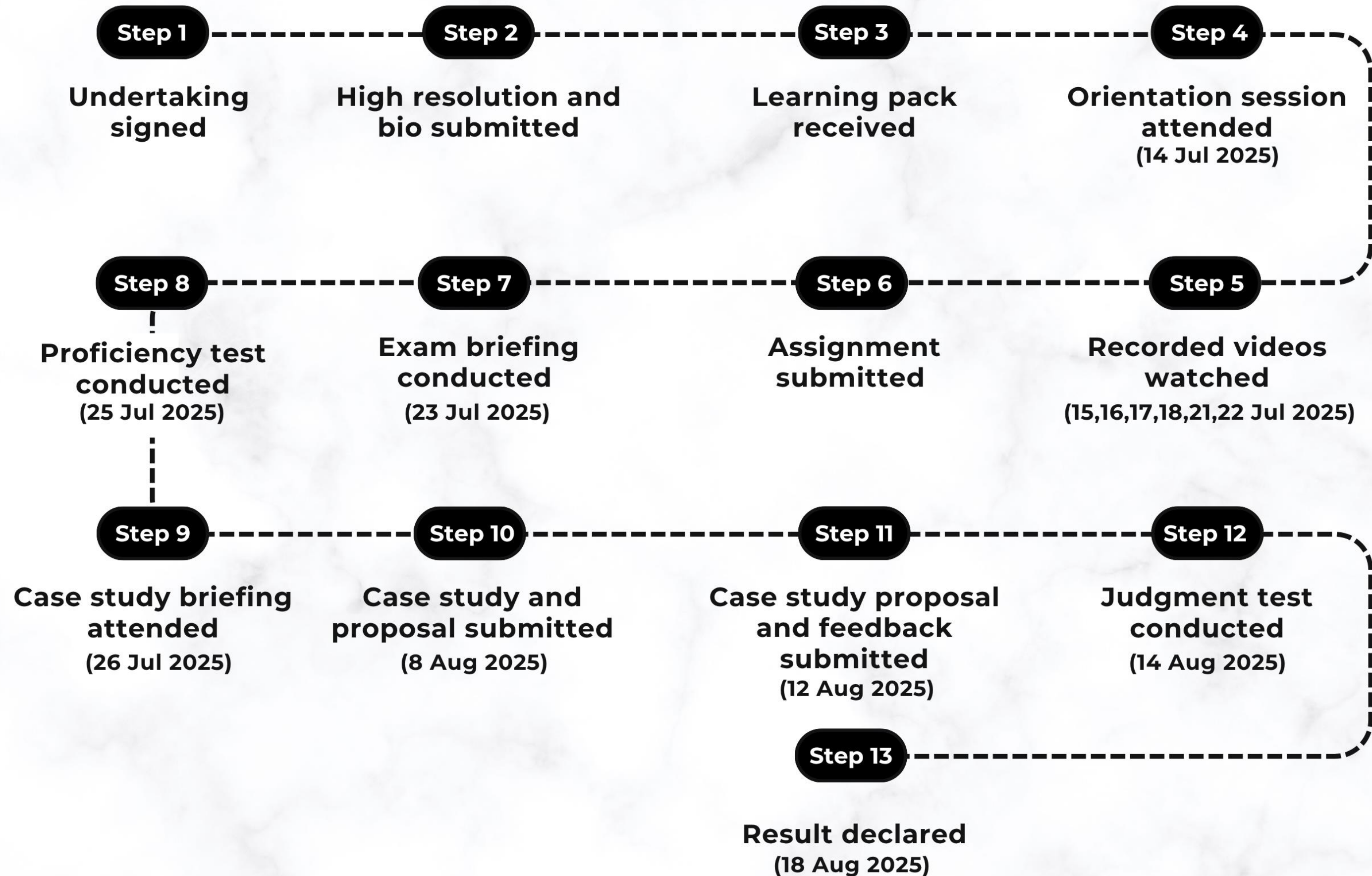
HR Metrics Alumni	US 500 \$
Non Alumni	US 600 \$



Training Dates

14 – 25 Jul 2025

Pathway



CEO HR Metrics



Zahid Mubarik

SHRM-SCP, SPHRI, GPHR

CEO HR Metrics

President SHRM Forum Pakistan

Member ISO HR Standards Technical
Committee 260

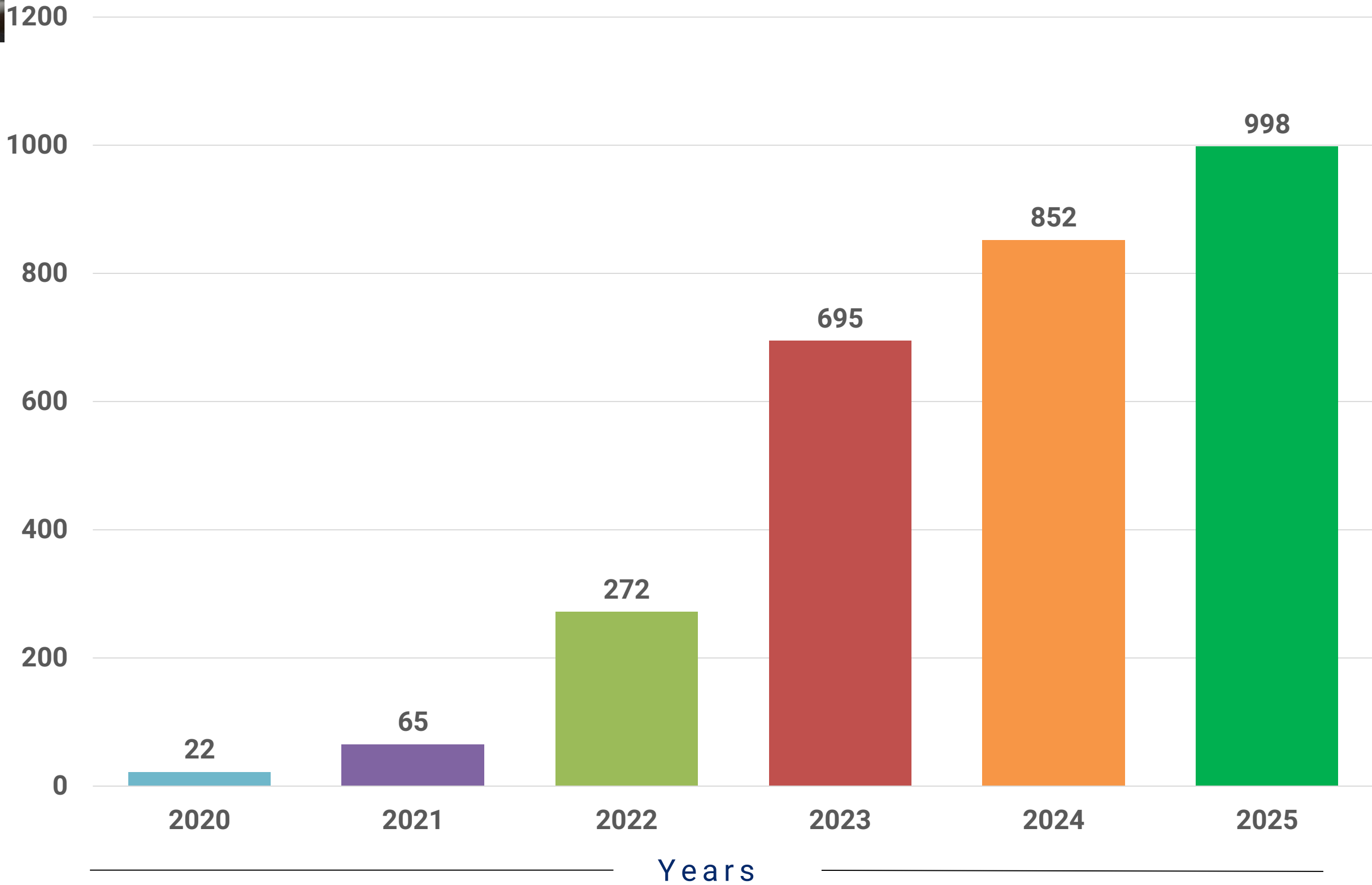
Member Pakistan Stock Exchange Task Force
on ESG

Zahid Mubarik is an internationally acclaimed visionary thinker, writer, speaker, thought leader and influencer of ISO Geneva Technical Committee 260 on human capital development, analytics, diversity and inclusion. He is the founding member for developing HR global Standards. He actively took part in ISO face to face meetings for global HR Standards development at American National Standards Institute (Washington DC), British Standards Institute (London), Standards Australia (Melbourne), The Royal Netherlands Standardization Institute (Rotterdam), Association Française de Normalisation (Paris), Singapore Standards Council, The National Standardization Agency of Indonesia (Bali) and UNI-Ente Nazionale Italiano di Unificazione (Milan). Zahid has the honor of being distinguished speaker in in-person international conferences and seminars on human capital analytics at Las Vegas, Beijing, Moscow, Baku, Hanoi, Dubai and Abu Dhabi. His analytical papers and expert talks have been featured by national/international media including Microfinance Gateway World Bank Washington, CNBC, Dawn, Business Recorder, Business Plus TV and Gulf Economist. Zahid served as Global Chair of ISO Working Group on HR Metrics Standards. During his leadership, ISO published two global HR standards including ISO 30410: Impact of Hire and ISO 30411: Quality of Hire. He also served as member of Working Group developing ISO 30414: Guidelines for Internal and External Human Capital Reporting. He groomed and facilitated certification of 700+ consultants/practitioners worldwide with a heavy concentration in Tokyo Japan. Zahid is SHRM USA Partner in Pakistan. SHRM is world largest HR association having 340,000+ members in 165 countries. He introduced SHRM competency based global HR certifications in Pakistan and developed more than 200 people. He served as Board Director, The Centre for Global Inclusion USA. He introduced Global Diversity, Equity & Inclusion Benchmarks Standards in Pakistan and facilitated 65 large multinational and national corporations in implementing Global DEI Benchmarks Standards. Zahid is a former member of Pakistan Stock Exchange and Pakistan Institute of Corporate Governance Task Force on ESG Disclosure. He has a knack in linking human capital metrics with business outcomes to transform organization on (S-Social) part of ESG. He is the Chief Editor of HR Magazine Workforce Tomorrow.



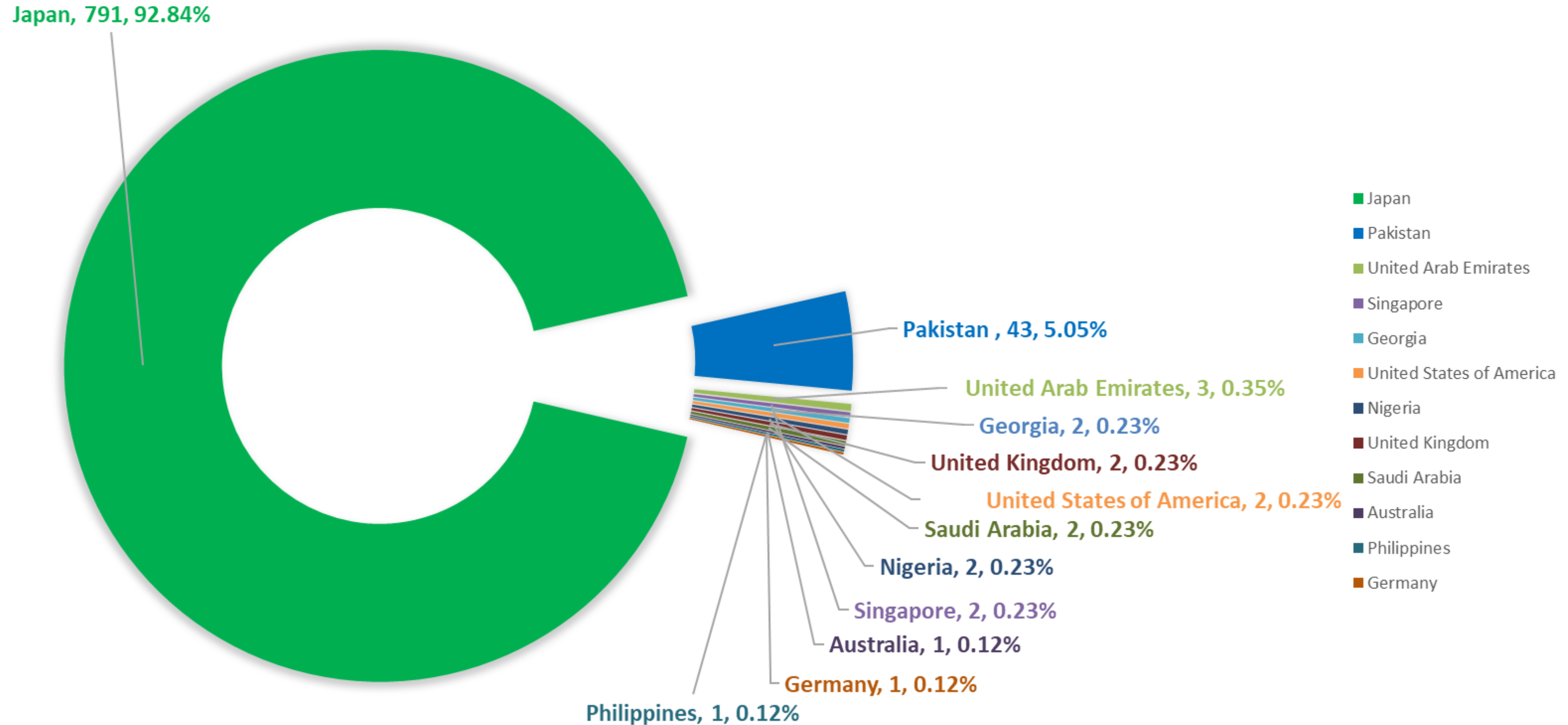
Highlighting the growth rate of ISO 30414 certified alumni, this graph reflects the expanding reach of human capital standards, demonstrating increasing global adoption and expertise in the field.

ISO 30414 Certified Alumni Growth Rate



ISO 30414 Alumni Worldwide

Illustrating HR Metrics' expertise in fostering global collaboration, this graph highlights the growth of a skilled, ISO 30414-certified workforce across multiple markets.



Certified Alumni of HR Metrics



GLOBAL



Adewalekan Arowojobe
CEO
Leadworth Consulting Limited
Nigeria



Ahmed Ali Zaharani
Talent Development Director
National Center for Non-Profit
Saudi Arabia



Aisha Garba
CEO
Aifa Consulting Limited
Nigeria



Ana Gagua
Organisational Development,
Human Capital Management,
Learning and Development Consultant
Georgia



Bob Obirieze
Head, Zenith Learning Centre
Zenith Bank
Nigeria



Fumie Nakao
Senior HR Operations Manager,
Ubisoft
USA



Hammad Akram
Head, Organizational Effectiveness & Rewards
SIPCHEM
Saudi Arabia



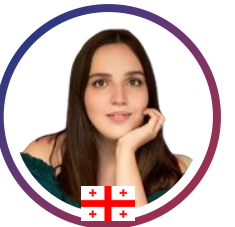
Hongchuan Randolph Lin
Co-Chairman,
HR Risk Chapter
RIMAS
Singapore



Juan Paolo Arao
Chief People Officer
TecSurge
Philippines



Kei Murakami
Executive Consultant
Kotora Co., Ltd.
Japan



Ketevan Gabinashvili
Career Consultant and Trainer
Georgia



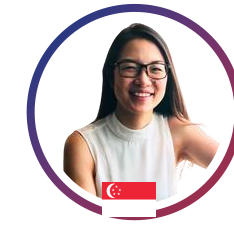
Kohei Sugawara
Co-founder & Officer
HCProduce Inc.
Japan



Koichiro Sugie
Director
Kotora Co., Ltd.
Japan



Lee Tee Ling
Principal Consultant
Just HR Pte Ltd
Singapore



Lovina Xie
HR Manager
iNova Pharmaceuticals
Singapore



Margaret Balogun
HR & Training Advisor
KC Gaming Networks Ltd
(Bet9ja)
Nigeria



Masanori Koide
Senior Strategy-Manager Customer
Success Group
Salesforce
Tokyo, Japan



Muhammad A. Laghari
Managing Partner
Antal International
UAE



M. Awal Pascal Naatinmbah
Senior Advisor,
Employee Relations.
Gold Fields Limited –
Ghana Assets



Noriaki Kagawa
Representative Director -
HR Technology Consortium,
CEO- High Growth Company
Co., Ltd.,
Japan



Olawale Agunbiade
Human Resources
Manager
PIC Group
Nigeria



Oliver Kothrade
HR Director
Panasonic Consumer
Electronics Europe
Germany



Rebeca Fernández
CEO & Co-Founder
AwAre
UK



Rupak M. Zaidi
HR Consultant &
Senior Faculty
Cambridge Academy of
Professionals
& World Academy UK
Bangladesh



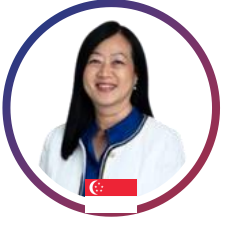
Ryan Seah
Director,
Kairos HR Solutions
Pte. Ltd
Singapore



Ryoichi Suwa
Associate Client Partner
Korn Ferry
Japan



Dr. Sabrina Pit
Director
Work Wiser International
Australia



Serene Wong
Head Group Human
Resources,
Hong Leong Asia Ltd
Singapore



Shunsuke Hosaka
Founder & CEO
HCProduce Inc.
Japan



Takashi Iwamoto
Professor of Yamagata
University, & Contract Consultant
of HCProduce Inc.
Japan



Tamica Price
Client Relationship
Manager
Dekh Solutions
The Bahamas



Tham Chien Ping
Principal Associate
Consultant
JustHR Pte Ltd
Singapore



Tipu Zaheer
Head of Compensation
& Benefits
ENGIE
UAE



Tsuyoshi Hara
Senior Representative
Japan International
Cooperation Agency
Japan



William Liu
Senior Managing
Partner Human
Future Co., Ltd.
Tokyo, Japan

PAKISTAN



Nadia Akbar Huda
Director- HR
Vital Pakistan Trust
Pakistan



Dr. Sitwat Husain
CEO
OptivizeHR
Pakistan



Rizwan Mahmud
General Manager HR, Admin, IT and
Security
AJCL (Pvt) Limited
Pakistan



M. Haroon Khan
Director People & Organization
Mobilink Microfinance Bank
Pakistan



Adnan Saeed
Head of Training & OD Ferozsons
Laboratories Ltd.
Pakistan



Anam Ayub
Lead - HR
Shared Services
Midas Safety
Pakistan



Ayesha Sikander
Manager HR &
Process Improvement
eshifa
Pakistan



Faizan Arafat
Senior Consultant
and Facilitator
CUBE Consulting
Pakistan



Farooq Ahmad
Additional Director
(HR & Admin)
Punjab Healthcare Commission
Pakistan



Farooq Bilal
Deputy Director HR, DHA Karachi
Pakistan



Farhat Ali
Vice President
Abacus Consulting
Pakistan



Fatima Chishti
Head of HR,
Samsung Electronics
Pakistan & Afghanistan
Pakistan

Certified Alumni of HR Metrics



PAKISTAN



Hashim Khan

Director Administration
Defence Housing Authority
(DHA) Karachi
Pakistan



Jehanzeb Khan

HR Professional
Pakistan



Junal Maria D'cruz

HR Business Partner Bayer
Pakistan (Pvt) Ltd.
Pakistan



Kashan Akram

Head of Human Resources
Cnergyico Pk Limited
Pakistan



Khadija Bint Qasim

Senior Executive
FFBL
Pakistan



Maryam Basit

Senior Executive
(Talent Acquisition, Learning
& Development)
FFBL
Pakistan



Mohsin Nishat

Head of Human Resources
Sustainability &
Communications
Sapphire Textile Mills Limited
Pakistan



Muhammad Bilal

Head of HR Operations
Bayer Pakistan (Pvt) Ltd.
Pakistan



M. Waqas

Head of HR
Governance & Services
Khushhali Microfinance
Bank Limited
Pakistan



M.Waqas Rafique

Head Of OD
Cotton Web Ltd.
Pakistan



Muhkam Wali Khan

Head of HR
Aga Khan Agency
for Habitat
Pakistan



Romana Azaz

HR Professional
Pakistan



Sadia Shah

Senior Manager Organization
Effectiveness
HR Metrics
Pakistan



Sadia Jehanzeb

Former Senior Manager
HR Habib University
Pakistan



Sameer Damani

HR Business Partner
Midas Safety
Pakistan



Dr. Samina Karim

Executive Manager
Organizational Development
Mobilink Microfinance Bank
Pakistan



Sana Rehman

DM Recruitment &
Training
Pakistan Suzuki Motors
Pakistan



Sanna Fakher

Lead HR Business
Partner
Insights Driven Research
Pakistan



Dr. Saqlain Sher

Head HR
Communications &
Employer Branding
National Bank of Pakistan



Shahina Hussaini

Senior Manager HR
Policies & Governance
HBL
Pakistan



Shams Iqbal

Freelance Consultant
Pakistan



Sidra Jamal

Deputy Executive-
Compensation & Benefits
Fauji Fertilizer Company Ltd.
Pakistan



Sikander Rathore

Business Partner
Transformation Segment
Bayer Pakistan (Pvt) Ltd.
Pakistan



Syed Sajid Raza

Senior Human Resource
Consultant, Milan
Solutions
Pakistan



Dr. Syed Qasim Shah

Postdoctoral Research
Fellow International
Islamic
University Malaysia
Pakistan



**Syed Wasiq
Ahmed Kalimi**

Manager Human
Resources
Aga Khan University
Pakistan



Tashfeen Abdullah

Department Head
HR Analytics
Faysal Bank Limited
Pakistan



Umer Raza Bhutta

CEO & Founder
Abundance Business
and Consulting
Pakistan



Usman Shabbir

Manager Corporate
Administration
PTCL
Pakistan



Uzair Ejaz Virk

Assistant Manager – HR
Samsung Electronics
Pakistan



Waqas Waseem

Head of HR & Admin
Askari Life Assurance
Company Limited
Pakistan



Aisha Garba

CEO
Aifa Consulting Limited
Abuja, Nigeria



Academic Qualification(s)

- MSc Service Management
- BSc Business Information Systems

Global Certification(s)

- MCIPD
- Lead Consultant/Assessor/
Practitioner ISO 30414
- Senior Lead Auditor ISO 9001
- Certified Employer Brand Leader
- Certified OKR Coach

Top 3 Competencies



*"ISO 30414 is the currency for
workforce sustainability."*

Most Important Experiences and Accomplishments

Aisha, CEO of Aifa Consulting Limited, has established the firm as a leader in human capital advisory services, excelling in OKR strategy, ISO 30414 training, and workforce alignment for sustainable growth. Her leadership has driven transformative solutions that enhance organizational performance and strategic alignment.

At Veritas Kapital Assurance, Aisha's exceptional leadership advanced workforce potential and fostered compliance through robust procurement governance and risk management frameworks. She introduced OKRs to align goals with strategy and launched the VKA e-Academy with gamification, achieving significant learning and cost efficiencies. Her efforts earned the company the "People First Organization Award" during the pandemic, reflecting her dedication to employee well-being and productivity.

At TAK Asset Management Ltd., Aisha played a pivotal role in strategic planning, attracting investors, and fostering growth from the company's inception. Her tenure with Mainstreet Bank saw significant revenue growth through innovative business development, while at UBA, she led the Embassies & Airlines unit to profitability by strengthening client relationships.

As a Founding Member of the Society for People Analytics and Community Lead for Nigeria, Aisha advances workforce management through data-driven insights. Her contributions extend to international standardization as Co-chairperson of the National Technical and Mirror Committee on HR Management for the Standards Organization of Nigeria. Her expertise continues to shape HR practices and national standards, cementing her reputation as a leader in human capital strategy.

Key Roles Performed

- Ag MD/Head Corporate Services
- Business Development Manager
- Head Customer Service & HCM
- Head Embassies & Airlines
- Service Quality Manager
- Customer Service Manager
- Training & Knowledge Manager



Fumie Nakao

Senior HR Operations Manager
Ubisoft
United States



Academic Qualification(s)

- Bachelor's Degree

Global Certification(s)

- ISO 30414 Certified

Top 3 Competencies

Leadership Growth Metrics



Organizational Culture Metrics



Skills & Capabilities Metrics



"The certification elevated her presence as a HR professional both internally and externally."

Most Important Experiences and Accomplishments

In her 15+ years of experience in HR, she handled Employee Relations, Competency Development, Recruiting, Talent Management, Total Rewards, Payroll and Benefits Administration, HR Information and Technologies, and People Analytics. Her recent focus is People Operations, including People Analytics, HCM Reporting, and Workforce Strategy.

Key Roles Performed

Implementing a performance management program as well as salary structure into the company.



Hammad Akram Mughal

Head, Organizational Effectiveness & Rewards
SIPCHEM (Sahara International
Petrochemical Company)
Jubail Industrial City
Saudi Arabia



Academic Qualification(s)

- MSc I/O Psychology
- MBA (Merit)

Global Certification(s)

- ISO 30414 Certified
- HAY Job Evaluation Certification (HAY Group USA)
- Competency Management Certification (IHRM Canada)

Top 3 Competencies

Cost Management Metrics



Workforce Productivity Metrics



Succession Management Metrics



"Excellent design & delivery of the ISO 30414 certification, program can further be enriched by including global industry case studies for international Human Capital experts."

Most Important Experiences and Accomplishments

Results-driven professional with 15+ years of progressive experience in Human Capital Transformation, Strategy, Operating Model, Organizational Design & Development, Total Rewards, Compensation & Benefits Design & HR advisory in high-risk multibillion dollar global Oil & Gas, Petrochemical, Mining, Minerals & Metal industries. Spearheaded the development and implementation of strategic initiatives to improve operational efficiency, drive organizational productivity. Successfully led design and delivery of cross functional strategic HR initiatives with visible bottom-line impact and significant value addition to business.

Key Roles Performed

- Head, Organizational Effectiveness & Rewards @ Sipchem KSA, Europe & Asia
- Advisor, Organizational Development @ SADARA Chemicals Saudi Aramco
- Manager, Organizational Design @ Ma'aden (Saudi Arabian Mining Company)



Juan Paolo Arao

Chief People Officer
TecSurge
Cebu City, Philippines



Academic Qualification(s)

- MBA

Global Certification(s)

- ISO 30414 Certified
- Global Professional in Human Resources

Top 3 Competencies

Diversity & Inclusion Metrics



Leadership Growth Metrics



Organizational Culture Metrics



"The certification elevated her presence as a HR professional both internally and externally."

Most Important Experiences and Accomplishments

Juan is a Results Certified Coach with two decades of progressive experience in strategic HR specializing in global talent management, competency modeling and framework development, leadership development programs, establishing and managing assessment and development centers, performance and business management in diverse industries, multi-national companies with cross-cultural environment. His passion towards continuously improving best practices in people, organizational culture, talent management, performance management and leadership development led him into writing and publishing research paper entitled "The Correlation of High Employee Performance and Leadership Potential Ratings: Case in Petrochemical Industry, United Arab Emirates" which he presented during the Abu Dhabi International Petroleum Exhibition & Conference (ADIPEC)-2020 in Abu Dhabi, United Arab Emirates.

Key Roles Performed

- Department Head-Talent Management and Organizational Development
- Senior Specialist-Talent Development



Kei Murakami

Executive Consultant
Kotora Co., Ltd.
Tokyo, Japan



Academic Qualification(s)

- Bachelor's Degree

Global Certification(s)

- ISO 30414 Certified
- CFA

Top 3 Competencies

Cost Management Metrics



Organizational Culture Metrics



Workforce Productivity Metrics



Most Important Experiences and Accomplishments

He has been involved in seven human capital disclosure projects, of which the project to help a client obtain ISO 30414 conformance was the one that most enhanced his experience with human capital disclosure. After graduating from Tohoku University Faculty of Law, Mr. Murakami has worked as a fund manager at Tokai Bank (currently MUFG Bank) and its subsidiaries. After that he was engaged in market risk management at regional banks and Toyota Financial Services. The ISO30414 coaching program consists of four parts: lectures, knowledge tests, case studies, and judgment skill tests. The lectures and knowledge tests are very important for understanding not only the ISO30414 metrics but also the human capital reporting process. In the case study, Mr. Murakami created an audit report and according to him, it was extremely useful to have practical consulting experience through creating proposals, creating audit tools, and creating audit reports. In particular, learning how to improve the reliability and added value of proposals and reports will surely be useful in future practice.

In addition, the final judgment skill test provided an opportunity to reaffirm troubleshooting and solutions to various issues that may be faced in consulting, which will also be useful in practice. Murakami believes the ISO 30414 Certification Program has helped him gain more confidence as a consultant in his professional lifestyle and practice.

Key Roles Performed

Kei Murakami was engaged as a consultant to help a client obtain ISO 30414 conformity.



Koichiro Sugie

Director
Kotora Co., Ltd.
Tokyo, Japan



Academic Qualification(s)

- Bachelor's Degree of Economics

Global Certification(s)

- ISO 30414 Certified

Top 3 Competencies

Diversity & Inclusion Metrics



Leadership Growth Metrics



Organizational Culture Metrics



Most Important Experiences and Accomplishments

Global Human Capital and Talent Management professional 20 years of progressive experience in people management. Graduated from the Department of Business Administration, Faculty of Economics, University of Tokyo. Mr.Sugie has been in charge of corporate strategy, business development, overseas business launch, etc. at listed companies such as major manufacturers, telecommunications carriers, and IT companies. CISO and responsible for the project acquiring ISO certification. At Kotora, engaged in project management and consultant work of Corporate Governance, SDGs, ESG, IFRS, and ISO30414.

Key Roles Performed

Project Managment and consultant



Dr. Muhammad A. Laghari

Managing Partner
Antal International
Dubai, UAE



Academic Qualification(s)

- Global Executive MBA
- Professional Doctorate, HR & Talent Management
- Masters of Business Administration
- Master of Quality Management

Global Certification(s)

- ISO 30414 Certified
- Certified Executive Coach
- Certified Compensation Professional
- Global Remuneration Professional

Top 3 Competencies

Compensation Metrics



Leadership Growth Metrics



Workforce Productivity Metrics



"I believe my ISO 30414 certification journey was an important milestone in my continuous learning journey. It helped me deepen my understanding of HR concepts and metrics."

Most Important Experiences and Accomplishments

Based in Dubai, UAE, he is passionate about helping organizations achieve excellence through talent. With access to a global network of over 130 offices, he connects businesses with top-tier professionals from around the world.

Beyond recruitment, he specializes in HR consulting, learning and development, and ISO certification. His tailored solutions support leadership development, organizational growth, and compliance with international standards.

Recognized for his commitment to excellence, he brings world-class programs to the region, helping businesses attract the right talent, build capabilities, and align with global best practices for long-term success.

Key Roles Performed

- Senior Principal, Mercer
- Managing Director, GEMS Consulting LLC FZ
- Managing Partner, GEMS Migration
- Chief Human Capital Officer, Abdul Lateef Jameel International



Oliver Kothrade

HR Director
Panasonic Consumer Electronics Europe
Hamburg, Germany



Academic Qualification(s)

- Master Human Resources and Labour Law

Global Certification(s)

- ISO 30414 Certified

Top 3 Competencies

Diversity & Inclusion Metrics



Recruitment Metrics



Succession Management Metrics



"ISO 30414 is a vital certification for human capital reporting, offering guidelines for internal and external reporting on human capital to stakeholders. It helps organizations measure and evaluate their workforce's effectiveness, enhancing transparency and informing better decision-making in human resource management."

Most Important Experiences and Accomplishments

As an HR professional, Oliver had the pleasure of implementing key metrics that have transformed their organization. By utilizing Diversity and Inclusion Metrics, he has helped foster a more inclusive workplace culture that values varied perspectives. Their Recruitment Metrics has streamlined their hiring process, significantly improved candidate quality and reducing time-to-hire. Succession Management Metrics has been instrumental in identifying and preparing future leaders, ensuring business continuity and leadership readiness. These strategic initiatives have not only enhanced their HR practices but has also driven substantial business outcomes, making company stronger and more competitive in the industry.

Key Roles Performed

In this era of relentless organizational changes, his role in Human Resources is continually challenged to adapt and refocus. These constant shifts compel him to reassess and redefine his strategies to ensure he continually add value to the business. As he navigates technological advancements, regulatory changes, and cultural transformations, his role becomes pivotal in aligning workforce capabilities with strategic business objectives. This involves managing talent, ensuring compliance, fostering a culture of continuous improvement, and leveraging data analytics for strategic insights. By enhancing employee engagement, Oliver steers the organization towards sustained growth and competitiveness.



Takashi Iwamoto

Project Professor
Keio University
Urayasu, Japan



Academic Qualification(s)

None

Global Certification(s)

- ISO 30414 Certified

Top 3 Competencies

Diversity & Inclusion Metrics



Leadership Growth Metrics



Organizational Culture Metrics



Most Important Experiences and Accomplishments

Takashi has published the following 4 books (in Japanese) related to human capital management and disclosure after he received ISO 30414 certifications in October 2020.

- 1.“Human Capital Disclosure as Business Strategy” (JMA Management Center, May 27, 2022)
- 2.“Strategic Human Capital Disclosure” (JMA Management, October 30, 2022)
- 3.“Human Capital Management to Create Corporate Values” (Nikkei Publishing, November 14, 2022)
- 4.“Human Capital Management Basics” (PHP Institute, December 14, 2023)

Then, after Japan became a P member of ISO/TC 260 in February 2023, I became a Vice Chair of the National Mirror Committee, Japan. Also, the number of awarding events for human capital management and disclosure has been increasing in Japan and I am acting as members or the judging committees of various awarding events.

Key Roles Performed

As an academic person, I promote and educate human capital management and disclosure to people in various companies.



Tham Chien Ping

Principal Associate Consultant
JustHR Pte Ltd
Singapore



Academic Qualification(s)

- MSc I/O Psychology
- MBA (Merit)

Global Certification(s)

- ISO 30414 Certified
- CPLP
- PCC
- IAF-CPF
- FCIPD
- IHRP-SP

Top 3 Competencies

Organizational Culture Metrics



Skills & Capabilities Metrics



Succession Management Metrics



Most Important Experiences and Accomplishments

CP is a Asian HR Leader based in Singapore with more than 10 years of combined experience in HR Business Partnering, Learning, Talent and Organisation Development locally and regionally in Asia. Currently leading the development of people practices and capabilities in Fintech start-ups and sector in Singapore with a Singapore Government supported organisation, he has worked in various HR roles in the Singapore Civil Service, Multi-National Corporations (IT, Medical, Insurance Brokerage & Professional Services), Banking & Finance Institutions and high-growth technology-driven start-ups. He is active with HR professional bodies in US (SHRM), UK (CIPD), Singapore (IHRP and SHRI) and Australia (AHRI), contributing to the HR profession in both voluntary and paid roles as a content developer and reviewer, committee member (ethics and continuous professional development), mentor, career coach, adjunct lecturer and trainer. As a Singapore Certified Management Consultant by TÜV SÜD, he also provides ad-hoc HR consultancy and advisory services to companies based in Singapore. Since 2019 CP is the Master Facilitator and Representative for SHRM in South-East Asia. A trusted partner to business leaders looking to elevating organization performance through their people.

Key Roles Performed

- Asia HR/OD Leader
- Consultant
- Lecturer
- Trainer



Nadia Akbar Huda

Director- HR
Vital Pakistan Trust
Karachi, Pakistan



Academic Qualification(s)

- MBA

Global Certification(s)

- ISO 30414 Certified
- SHRM-SCP
- DEI Certified

Top 3 Competencies

Compliance & Ethics Metrics



Diversity & Inclusion Metrics



Recruitment Metrics



Most Important Experiences and Accomplishments

Nadia is a Director-Human Resources at Vital Pakistan Trust. She is providing leadership and consultation to senior management on all Strategic HR related matters including workforce planning, succession planning, talent acquisition & management, change management, organizational structure, performance management, diversity, equality and inclusion, learning and development, total rewards i.e. compensation, benefits, and HR information system. Nadia is a Senior Certified Professional from the Society of Human Resource Management (SHRM) USA and has received an MBA degree from the Institute of Business Administration (IBA). Nadia has more than 20 years of diversified experience in leading and managing the Human Resource function in different national and multinational companies in different sectors like Healthcare, Education, Information Technology, Fashion & Textile, Logistics, Facilities Management etc. and has collaborated with multicultural teams across various regions. Additionally, Nadia has also received three international awards for implementing HR best practices and for achieving excellence in building the Employer's Brand. She is involved in different voluntary and community work and also serving as a Board Member-HR in voluntary capacity. She is a strong believer of diversity & pluralism, continuous quality improvement and lifelong education.

Key Roles Performed

Nadia Akbar Huda has excelled in key HR roles, including as Director of Human Resources at Vital Pakistan Trust, People Director at CBRE Corporate Outsourcing, and Head of Human Resources at various organizations. Her responsibilities span strategic HR management, talent acquisition, policy implementation, organizational development, and leadership development. With over 20 years of experience across healthcare, real estate, retail, and IT sectors, she has demonstrated expertise in fostering employee engagement, implementing HR best practices, and driving business growth through effective HR strategies. Her commitment to diversity, inclusion, and continuous learning underscores her role as a strategic HR leader.



Dr. Sitwat Husain

Group Head HR
Habib Bank AG Zurich
Karachi, Pakistan



Academic Qualification(s)

- MBA

Global Certification(s)

- ISO 30414 Certified
- GPHR (HCI)
- SHRM-SCP

Top 3 Competencies

Diversity & Inclusion Metrics



Leadership Growth Metrics



Succession Management Metrics



"He is an instructor for SHRM and GPHR too."

Most Important Experiences and Accomplishments

Dr. Sitwat Husain is a diversified and senior HR practitioner, who has worked for both local conglomerates as well as blue-chip multinational companies, within and outside Pakistan. Currently the Group Head of Human Resources, for Habib Bank AG Zurich, his remit spans across 10 countries in four continents. His 30 years plus experience has been in six different industries, inclusive of but not limited to the Banking, Pharmaceutical, Engineering, and Insurance sectors. During these tenures, Dr. Sitwat's different HR Leadership roles have given him oversight across more than 25 countries. With a double Majors in business administration (HR and Marketing), he is also an HR certified practitioner, trainer, and instructor for both the SHRM (USA) and HCI (USA) certifications.

Key Roles Performed

- Global HR Head across 11 countries (current) - 9 years
- Regional HR Head (Middle East & Pakistan) - 5 years
- Regional Head (ASEAN) - 2 years
- Director HR Pakistan - 2 years



Rizwan Mahmud

General Manager HR, Admin, IT and Security
AJCL (Pvt) Limited
Karachi, Pakistan



Academic Qualification(s)

None

Global Certification(s)

- ISO 30414 Certified
- SHRM-SCP

Top 3 Competencies

Cost Management Metrics



Leadership Growth Metrics



Workforce Productivity Metrics



"This certification enabled him to quantify HR for decision makers in his company, thus, giving it a rightful place in the decision-making circle."

Most Important Experiences and Accomplishments

Rizwan Mahmud is a seasoned director with a substantial background in the Airlines/Aviation industry, possessing a wealth of experience and expertise. Armed with a demonstrated history of successful ventures, he stands out as a skillful professional adept in the realms of Management, Leadership, Organizational Development, Change Management, and Directorship. Holding an MSc in Strategic Studies from the prestigious National Defence University as well as an MS in Human Resource Management, Rizwan Mahmud brings a unique blend of strategic insight and HR acumen to the table. He has been lucky to have a wonderful team with him. Policy making and renewal, improved performance management and most important of all, reevaluation of what all they did and how can it be improved.

Key Roles Performed

He was instrumental in reshaping the Biannual performance review by laying emphasis on deliverables through measurement of KPIs and ensuring the review remains fair and unbiased through oversight.



Muhammad Haroon Khan

Director People & Organization
Mobilink Microfinance Bank
Islamabad, Pakistan



Academic Qualification(s)

None

Global Certification(s)

- ISO 30414 Certified
- Executive Education from YALE School of Management

Top 3 Competencies

Compliance & Ethics Metrics



Recruitment Metrics



Workforce Availability Metrics



Most Important Experiences and Accomplishments

With two decades of dedicated experience in Human Resources, Muhammad Haroon Khan brings a wealth of expertise and a proven track record in cultivating thriving workplace environments. Throughout his career, he has successfully navigated the dynamic landscape of HR, demonstrating a comprehensive understanding of talent acquisition, employee relations, performance management, and organizational development. As a seasoned HR professional, he has initiatives that align with business objectives. His proficiency in recruitment has not only resulted in the acquisition of top-tier talent but has also contributed significantly to workforce diversity and inclusion. He adept at fostering positive employee relations through effective communication and conflict resolution strategies, creating an atmosphere of collaboration and mutual respect. In addition to his hands-on experience, he has a strong foundation in policy development and compliance, ensuring that organizations adhere to industry regulations and ethical standards. His proactive approach to talent management has enabled him to implement performance appraisal systems that drive employee engagement and professional growth. Throughout his career, he has successfully managed HR teams, providing leadership and guidance to enhance their capabilities and achieve departmental goals. He is committed to staying abreast of industry trends and evolving HR practices, consistently seeking opportunities for professional development to bring innovative solutions to the organizations he serves. In summary, his two decades of HR experience reflect a blend of strategic thinking, operational efficiency, and a commitment to fostering a positive workplace culture. he is poised to leverage his extensive background to contribute effectively to the success of any organization.

Key Roles Performed

- Technological Advancement
- Cost Savings
- Compliance and Risk Management according to HR laws and regulations
- Training & Development
- Taking DEI numbers from single digit to two digits in every organization i served



Faizan Arafat

Senior Consultant and Facilitator
CUBE Consulting
Karachi, Pakistan



Academic Qualification(s)

None

Global Certification(s)

- ISO 30414 Certified
- Six Sigma Black Belt

Top 3 Competencies

Diversity & Inclusion Metrics



Organizational Culture Metrics



Skills & Capabilities Metrics



Most Important Experiences and Accomplishments

Certified Trainer on Mental Health & Psychosocial Support by School of Leadership Foundation & UNICEF. Certified Industrial Relations Professional. Designed, Co-facilitated and evaluated assessment of potential school heads of a Global School Chain under the criteria mutually identified with the organization. The criteria included competencies of emotional intelligence, crisis management and other essential leadership traits. Created 9 Principles of Operational Excellence for international client. Curated content on the principles to develop an in-depth understanding. Also designed 2-day Program Design to Train Employees on OPEX and facilitate the experience on how to achieve it within their respective organizations. Curated an extensive Certified Coaching program enabling participants to practice coaching as a skill to enable people around them be better and contributing individuals and professionals. Curated a learning experience on sales process and closing techniques for an international client with logistics and delivery services across three countries.

Key Roles Performed

Having served as a Board of Director at Amwaj, School of Leadership and as a Founding Partner at Catalyst Corp, Faizan is currently working as a senior consultant and facilitator at CUBE Consulting. He is a business graduate from IBA Karachi. He has a diverse professional experience of more than 8 years which involves working with corporate professionals, women, government officials and youth from colleges and universities. His areas of expertise include designing modular based programs with simulations and experiential learning that are conducive to human development and organizational growth.



Farhat Ali Bokhari

Vice President
Abacus Consulting
Lahore, Pakistan



Academic Qualification(s)

None

Global Certification(s)

- ISO 30414 Certified
- SPHRi
- SHRM-SCP

Top 3 Competencies

Leadership Growth Metrics



Workforce Productivity Metrics



Succession Management Metrics



Most Important Experiences and Accomplishments

Over 15 years, Farhat has excelled in Human Resources (HR), demonstrating expertise in total rewards, workforce analytics, and employee engagement. His achievements include overseeing Pakistan's largest remuneration survey and managing a diverse talent analytics portfolio, showcasing adept leadership. At Abacus Consulting, he played a pivotal role, managing HR solutions for 300+ local and multinational firms, fostering deep insights into HR practices. An MBA graduate, Farhat holds certifications like SHRM-SCP, SPHRi, and ISO 30414 accreditation, signifying comprehensive industry knowledge. His career spans diverse sectors, cultivating a robust HR platform grounded in analytical proficiency. Conducting impactful training for entities like HUBCO and Samsung, he tailors approaches to individual learning styles, contributing significantly to top-tier organizations' human capital strategies for over a decade.

Key Roles Performed

Farhat, in diverse HR roles, has steered strategic HR initiatives, supervising total rewards structures, workforce analytics, 360 assessments, and employee engagement strategies. Within Abacus Consulting, he orchestrated holistic HR solutions for local and multinational enterprises, refining insights into industry best practices. His expertise extends across talent management, HR analytics, recruitment, organizational development, and crafting impactful rewards strategies. These showcase his adeptness in spearheading varied HR initiatives, demonstrating a wide-ranging HR proficiency.



Hashim Ali Khan

Deputy Director
Askari Colonies Management (South)
Karachi, Pakistan



Academic Qualification(s)

None

Global Certification(s)

- ISO 30414 Certified
- SHRM-SCP

Top 3 Competencies

Compliance & Ethics Metrics



Organizational Health, Safety & Wellbeing Metrics



Workforce Productivity Metrics



"HR certifications provide a great opportunity for professional to remain updated on latest trends in the field of HR and allow the experience sharing among the professionals."

Most Important Experiences and Accomplishments

- Cost reduction of Rs 0.5 million through manpower optimization.
- Cost reduction of Rs 5 million through innovation in financial management and maintenance.
- Acquisition of reduced rates for employees and wards at hospitals with top-of-the-line services.
- Rehabilitation of over 7000 plus Internally Displaced individuals in border areas with Afghanistan.
- Improvement in mental health of employees through guidance and counselling.

Key Roles Performed

- Recruitment
- Conflict resolution
- Administration
- Budgeting
- Negotiation
- Counselling and mentoring



Maryam Basit

Senior Executive
(Talent Acquisition, Learning & Development)
FFBL
Islamabad, Pakistan



Academic Qualification(s)

- MBA

Global Certification(s)

- ISO 30414 Certified

Top 3 Competencies

Diversity & Inclusion Metrics



Recruitment Metrics



Skills & Capabilities Metrics



"It was a really smooth process. Team HR Metrics was super cooperative and helpful throughout the learning journey. Had a wonderful learning experience with Trainer Mr. Zahid Mubarik. He is full of knowledge and experiential insights."

Most Important Experiences and Accomplishments

Maryam Basit is a highly skilled Talent Acquisition professional with extensive experience in sourcing, attracting, and placing top talent. Her expertise encompasses all facets of the recruitment process, including talent sourcing, talent attraction, offer placements, salary alignment, and thorough documentation. She excels in New Employee Orientation, ensuring a seamless and efficient onboarding experience for all new hires. Her proficiency extends to managing comprehensive programs such as Internship and Graduate Trainee Programs, where I nurture and develop future industry leaders. Her approach to Learning & Development is multifaceted, including conducting thorough Training Needs Analysis, creating detailed Competency Maps and Individual Development Plans, and developing strategic L&D Frameworks. She has successfully designed and executed training calendars that align with organizational goals and drive employee development.

Key Roles Performed

- Talent Acquisition
- L&D



Muhammad Waqas

Head of HR Governance & Services
Khushhali Microfinance Bank Limited
Islamabad, Pakistan



Academic Qualification(s)

None

Global Certification(s)

- ISO 30414 Certified
- DEI Certified

Top 3 Competencies

Compliance & Ethics Metrics



Cost Management Metrics



Diversity & Inclusion Metrics



Most Important Experiences and Accomplishments

Muhammad Waqas, a seasoned HR professional with over 16 years of diverse experience in various HR roles, holds a master's degree in HR Discipline and is an Associate Member of the Cost & Management Accounting body, ICMA Pakistan. He is a certified Human Resource Professional from HRCi, USA and has played a pivotal role in driving diversity and inclusion initiatives within organizations after achieving the 'Certified Professional' badge in this field. In his current capacity as Head of HR Governance and Services, he has been instrumental in contributing to a nationwide Core Banking Software Project and successfully leading the implementation of the Oracle HCM System. Muhammad Waqas also provides strategic insights into Manpower Planning and Budgeting, aligning these critical aspects with business strategy and organizational affordability. He is responsible for designing and executing various reward programs, ensuring that the organization's pay practices align with market best practices.

Muhammad Waqas is actively involved in managing HR Audits and ensuring regulatory compliance while fulfilling various other responsibilities. His unwavering belief in the importance of continuous learning and self-development has been a driving force behind his personal and professional growth and progress.

Key Roles Performed

- Manager Compensation
- Manager HRIS
- Manager HR Operations & Governance
- Head Governance & HR Services



Sadia Shah

Senior Manager Organization Effectiveness
HR Metrics
Abbottabad, Pakistan



Academic Qualification(s)

- BSc (Chemical Engineering)

Global Certification(s)

- ISO 30414 Certified

Top 3 Competencies

Compliance & Ethics Metrics



Organizational Culture Metrics



Recruitment Metrics



Most Important Experiences and Accomplishments

Sadia Shah, a highly accomplished chemical engineer, has recently garnered recognition for her remarkable academic achievements and professional prowess. A proud alumnus of the esteemed University of Engineering and Technology Peshawar, Sadia has honed her skills and expertise in the field of chemical engineering. With a solid 1.5 years of experience as a Production Engineer at Bestway Cement Limited, Kallar Kahar Plant, Sadia has proven her mettle in the industry. Her journey to success continued as she joined HR Metrics and rapidly climbed the corporate ladder, currently serving as Senior Manager Performance. Her exceptional leadership skills and innovative approach have won her accolades from her peers and superiors alike. In a demonstration of her international standing. Sadia was selected as a delegate from Pakistan to attend the prestigious Global SHRM Conference held at Atlantis The Palm. UAE in 2022. She also gets herself certified as ISO 30414 Lead Consultant/Assessor/ Practitioner 2023.

Key Roles Performed

- Compliance
- Performance Management



Dr. Samina Karim

Executive Manager Organizational Development
Mobilink Microfinance Bank
Islamabad, Pakistan



Academic Qualification(s)

None

Global Certification(s)

- ISO 30414 Certified
- PhD degree - Human Resource Management

Top 3 Competencies

Diversity & Inclusion Metrics



Organizational Culture Metrics



Succession Management Metrics



"It was practical & experiential."

Most Important Experiences and Accomplishments

Dr. Samina Karim has diverse experience of working in 4 core banking areas - sales & Marketing, Risk Management, Credit Management, and Human Resource Management. She is an experienced Human Capital expert with extensive understanding of various divisions within the financial sector including Human Capital, Credit Management, Risk Management and Consumer Banking. She has more than 19 years of work experience. She earned a PhD in Human Capital from Capital University of Science & Technology- Islamabad, a diploma in Information Technology from Punjab University, a MS in Human Capital from Capital University of Science & Technology- Islamabad and a MBA in HRM from University of Engineering, Taxila. She has a thorough professional imbued with in-depth knowledge and hands on experience in the financial sector. Additionally, she is working as a visiting faculty of Riphah International University and shifa university. She worked with many industry leaders of the Pakistan financial sector such as Askari Bank Limited and Mobilink Microfinance Bank. Currently, she is working as Executive Manager Organization Development in Mobilink Microfinance Bank.

Key Roles Performed

- Sales & Marketing
- Risk Management
- Credit Management
- Human Resource Management



Sanna Fakher

Lead HR Business Partner
Insights Driven Research
Islamabad, Pakistan



Academic Qualification(s)

None

Global Certification(s)

- ISO 30414 Certified
- SHRM-SCP

Top 3 Competencies

Diversity & Inclusion Metrics



Recruitment Metrics



Succession Management Metrics



Most Important Experiences and Accomplishments

Sanna most important accomplishment is to establish the HR department from ground up at IDR. Her previous experience with established organizations enabled her to develop the HR processes and policies in line with the local laws as well as industry best practices. She also takes pride in branding her current organization and introducing this new industry of expert network to Pakistan market.

Key Roles Performed

She started her career as a recruitment officer. Afterwards she was offered the role of HR Lead at IDR. After 1 year she got promoted to Lead HR Business Partner.



Dr. Saqlain Sher

Head HR Communications &
Employer Branding
National Bank of Pakistan
Karachi, Pakistan



Academic Qualification(s)

None

Global Certification(s)

- ISO 30414 Certified
- SPHRi
- PMP

Top 3 Competencies

Diversity & Inclusion Metrics

Organizational Health, Safety & Wellbeing Metrics

Recruitment Metrics

"HR Metrics stands out as an exceptional certification provider in Human Resources, offering comprehensive and practical insights into modern HR practices. Their program intricately combines theoretical knowledge with real-world applications, equipping professionals with valuable skills in workforce analytics, HR metrics, and data-driven decision-making. Participants benefit from an interactive learning environment, gaining proficiency in strategic HR measurement, fostering enhanced organizational performance, and driving informed HR strategies. The certification from HR Metrics is highly regarded for its relevance, depth, and immediate applicability, empowering HR practitioners to navigate complexities in today's dynamic workplace with confidence and expertise."

Most Important Experiences and Accomplishments

Dr. Saqlain Sher, a distinguished Strategic Human Resource Management Professional, holds a Ph.D. in Human Resources Management and an impressive range of certifications including SHRM-SCP, PMP, Lead Auditor ISO 30414, MCIPD, and SPHRi. With extensive experience.

Key Roles Performed

Dr. Saqlain Sher boasts a rich career as a Strategic HR Management professional across diverse sectors like Oil & Gas, Energy, Telecom, and Banking. His roles include pivotal transformations and strategic leadership, overseeing HR departments, and shaping policies for sustainable growth. Notable achievements encompass leading HR operations, project administration, and international mobilization. Dr. Sher's expertise in talent management, compliance, risk management, and training aligns with his impactful contributions to revamping processes and HRIS implementations. His leadership demonstrates adeptness in HR policy development, talent acquisition, diversity initiatives, and employer branding, cementing his status as a change leader and HR strategist.



Dr. Syed Qasim Shah

Postdoctoral Research Fellow
International Islamic University Malaysia
Karachi, Pakistan



Academic Qualification(s)

- Postdoctoral Research Fellow

Global Certification(s)

- ISO 30414 Certified
- Certified Human Resource Global Analyst, Chartered Institute of Human Resource Management, Nigeria

Top 3 Competencies

Leadership Growth Metrics



Organizational Culture Metrics



Workforce Productivity Metrics



"As a seasoned HR professional and academic, he can confidently endorse the ISO 30414 Certification as a transformative milestone in his career. This certification not only validates his expertise but also equips him with a comprehensive framework to optimize HR practices."

Most Important Experiences and Accomplishments

As a Postdoctoral Research Fellow at the International Islamic University Malaysia, he has leveraged his expertise to contribute significantly to the field of Human Resource Management. With a PhD from the IIC University of Cambodia, he has a solid academic foundation complemented by diverse professional experiences. His dedication to continuous professional development in Human Resource Management is reflected in the attainment of various national and international certifications, including the prestigious ISO 30414 Certification. These certifications have not only broadened his skill set but also equipped him to address contemporary HR challenges effectively. Throughout his career, he has demonstrated a commitment to excellence, innovation, and collaboration. His accomplishments include one significant achievement in HR management includes successfully implementing a comprehensive employee training and development program, resulting in a measurable increase in employee engagement and productivity. Another notable accomplishment is spearheading a diversity and inclusion initiative that enhanced workplace culture and attracted top talent, leading to improved organizational performance metrics. He is passionate about driving organizational success through strategic HR practices and look forward to contributing further to the industry.

Key Roles Performed

Throughout his career, he has undertaken diverse roles that have enriched his understanding of Human Resource Management. As a Postdoctoral Research Fellow, he conducts cutting-edge research, mentor students, and collaborate with industry partners to bridge academia and practice. Additionally, his role involves curriculum development and delivering lectures on HR-related topics. Previously, he served in HR leadership positions where he formulated and implemented strategic HR initiatives, managed talent acquisition, developed training programs, and facilitated organizational development interventions. These roles have provided him with invaluable insights into the multifaceted aspects of HR management and leadership.



Tashfeen Abdullah

Department Head HR Analytics
Faysal Bank Limited
Lahore, Pakistan



Academic Qualification(s)

None

Global Certification(s)

- ISO 30414 Certified

Top 3 Competencies

Cost Management Metrics



Leadership Growth Metrics



Workforce Productivity Metrics



"The ISO 30414 standard has been an invaluable tool for our organization. It has provided us with a comprehensive framework to effectively manage and measure our human capital. By implementing the guidelines outlined in ISO 30414, we have been able to enhance our HR practices, improve employee engagement, and drive organizational success. The standard has helped us streamline our talent management processes, identify areas for improvement, and make data-driven decisions. We highly recommend ISO 30414 to any organization looking to optimize their human resources and achieve sustainable growth."

Most Important Experiences and Accomplishments

As the Department Head of HR Analytics at Faysal Bank, he led initiatives focusing on talent identification and competency-based skill development. Utilizing advanced analytics, he reshaped key HR functions, fostering a culture of innovation within the team. By conducting detailed attrition analysis, he identified patterns in employee turnover, enabling proactive measures for improved retention and workforce stability. This effort significantly reduced recruitment and training costs. Addressing employee turnover and disengagement, he utilized various HR data points to develop targeted retention strategies, resulting in a substantial decrease in turnover and increased employee engagement. he also played a crucial role in implementing an HR analytics dashboard, providing real-time insights into key metrics. This tool empowered leaders to make informed, data-driven decisions, amplifying HR's strategic impact within the organization. In summary, his tenure at Faysal Bank focused on talent management, competency-based skill development, and attrition analysis, contributing to the organization's success through informed decision-making and enhanced employee retention within a concise and impactful approach.

Key Roles Performed

He is currently serving as Department Head HR Analytics at FFBL; previously served as Unit Head Performance & People Analytics, Unit Head Rewards, Policy & Operational Risk.



Waqas Rafique

Sr. Manager
Cotton Web Ltd.
Lahore, Pakistan



Academic Qualification(s)

- MBA (LUMS)
- Textile Eng. (NTU)

Global Certification(s)

- ISO 30414 Certified
- Entrepreneurship course from Silicon Valley, CA, USA

Top 3 Competencies



Most Important Experiences and Accomplishments

As a textile engineer with nine years of expertise predominantly in industrial engineering, his current role in the Organizational Development (OD) department represents a significant milestone in his career trajectory. With a solid foundation in optimizing processes, enhancing efficiency, and boosting productivity within textile manufacturing, it brought a wealth of experience to his new position. Within the OD department, he leverages his industrial engineering background to drive organizational effectiveness and facilitate positive transformations. Employing principles of systems thinking, data analysis, and continuous improvement, he collaborates cross-functionally to identify opportunities for improvement, devise strategies for organizational advancement, and implement sustainable solutions. His tenure in industrial engineering has sharpened problem-solving abilities, analytical acumen, and adeptness at navigating the intricacies of large-scale manufacturing. These competencies form the bedrock of his work in OD, where he is dedicated to fostering an environment of innovation, teamwork, and professional development. With a fervent commitment to driving impactful change and a demonstrated history of success in industrial engineering, he is enthusiastic about contributing to the ongoing growth and evolution of our organization through his role in the OD department.

Key Roles Performed

As a textile engineer specializing in industrial engineering with nine years of experience, his transition to the Organizational Development (OD) department entails driving organizational effectiveness and positive change. Leveraging expertise in optimizing processes and boosting productivity, he collaborates across departments to identify improvement opportunities, devise strategies, and implement sustainable solutions. With a foundation in systems thinking, data analysis, and continuous improvement methodologies, he facilitates a culture of innovation, collaboration, and employee development. Committed to driving meaningful change, he aims to contribute to the ongoing success and evolution of our organization through his role in the OD department.



Waqas Waseem

Head of HR & Admin
Askari Life Assurance Company Limited
Karachi, Pakistan



Academic Qualification(s)

None

Global Certification(s)

- PHRI
- ISO 30414 Certified

Top 3 Competencies

Leadership Growth Metrics



Workforce Productivity Metrics



Succession Management Metrics



Most Important Experiences and Accomplishments

Waqas Waseem brings with himself over 18 years of multi-faceted experience in Human Resources in FMCG and Financial sector of Pakistan. During his career with reputed companies, Waqas has worked in key HR disciplines such as Talent Management, People Operations & Development, Culture & Values, Automation & Digitalization, Performance Management, Customer Experience, Employment Relations, Compliance, and Change Management, to name a few. Having graduated with a specialization in HRM, he started his career in HR with Pakistan's top Food company where he contributed HR support to business in revamping company's vision and culture preferences, oversaw employment life-cycle, and managed labor relations. His next stint with Pakistan's leading financial sector company included talent acquisition, revamping policy framework & grade structure, assessment centers, performance management, reward & CSR programs, and HR automation. He is currently associated with Pakistan's premier business conglomerate as Head of HR & Admin for one of its financial subsidiaries.

Key Roles Performed

A staunch believer of excellence through continuous development, self-assessment and coaching, Waqas has undergone various professional training along with international certifications to keep himself abreast with global workplace trends in the field of HRM. A futuristic HR leader with focus on measurement, planning, and service delivery, Waqas' passion is making work and workplace meaningful, and making people at their natural best through cultural dynamics, investment in people, and technology use.

HRmetrics

THANK YOU



www.thehrmetrics.com

info@thehrmetrics.com

